

Making our tomorrow



DN DaikyoNishikawa Corporation

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<https://www.daikyonishikawa.co.jp/en/>



This leaflet uses accessible fonts inspired by the idea of universal design (UD) so as to be easy to read for as many people as possible.

Company Profile 2026

July 2026–June 2027



DaikyoNishikawa Corporation

Brand Concept and Story

We create things that do not yet exist.

The result is from our hard work and effort.

We have the value,

in our hands, not yet to be discovered by the market.

We sincerely take on what is required of us,
and have continued to live up to our customers' expectations.

It may not have been obvious to everyone,
but still, we persist, paying meticulous attention to detail,
aspiring to surpass the norm.

This approach reflects our value.

We, who *Monozukuri*,

will take on our next challenge
of shaping people's lives.

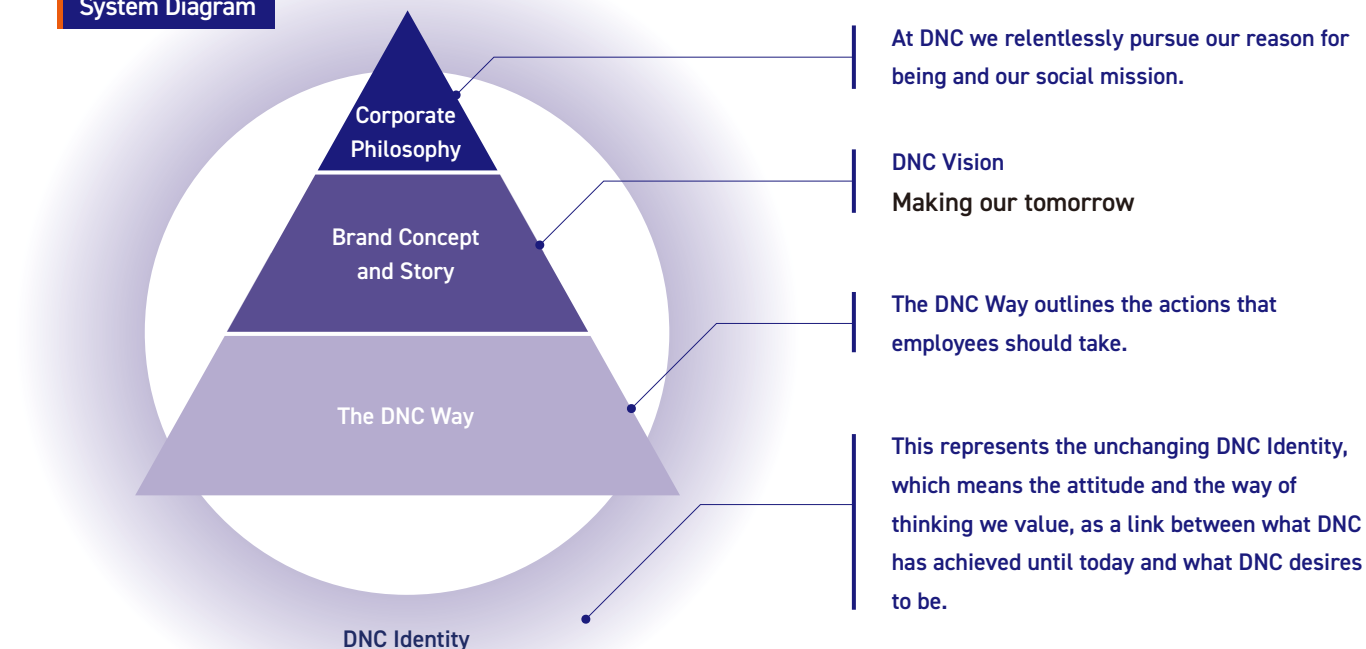
Through flexible thinking, steady progress,
and growing together,
possibilities emerge and the future will flourish.

We believe products and people from DaikyoNishikawa

will change the world.

Making our tomorrow

Philosophy System Diagram



Corporate Philosophy

- We strive to be a company which places emphasis on people, society and the earth, in pursuit of the happiness and prosperity of our employees.
- We will aim to exceed expectations by taking on challenges to technological development and innovative *Monozukuri*.
- We will establish a company that gains the confidence of our community by thoroughly creating and following our general business ethics.

Brand Concept

Making our tomorrow

Vision 2040

An essential company where diverse individuals pursue new possibilities for plastics and contribute to people, society, and the earth on a global scale.

- The company has established a plastic recycling cycle and is providing products to new fields.
- Engagement has increased and all employees are proud of the company.

The DNC Way

- Value the Essence
- Hold on to Aspiration
- Do Work You Can Be Proud of
- Act on Your Own Initiative
- Join Forces as One-DNC

DNC Identity

- A Sense of Unity That Brings Flexibility
- Passion for *Monozukuri*
- Thoughts to Convey to the Next Generation

View more on DNC's corporate philosophy
and the DNC brand here.



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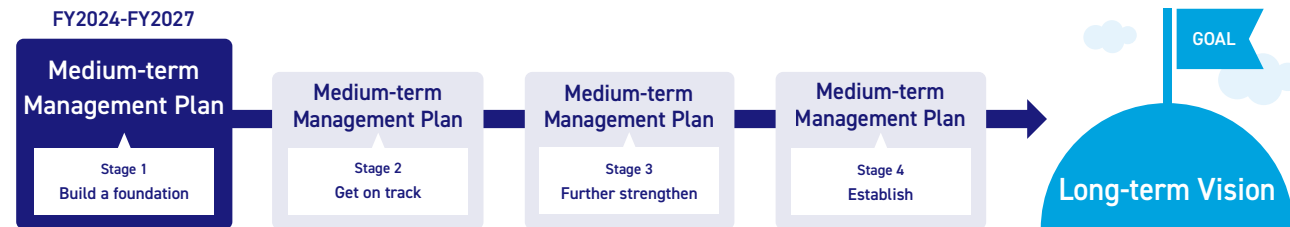
Long-term Vision/ Medium-term Management Plan

View more on Long-term Vision and Medium-term Management Plan here.



Long-term Vision

The business environment surrounding the DNC Group is rapidly changing. To respond to these changes, we have set up our Vision 2040, Business Portfolio, and Materiality from a long-term perspective, which are positioned as the key to realizing the *vision we want to see* by FY2040.



Medium-term Management Plan

The Medium-term Management Plan was formulated covering the four-year period from FY2024 to FY2027 as Stage 1 "Build a foundation" toward the realization of Vision 2040.

Medium-term Management Policy

To achieve the "Build a foundation" goal, we are focusing on three areas: responses to environmental issues, marketing, and human resource development.



Management Indicators

FY2027	Net sales (consolidated)	180.0 billion yen
FY2027	Operating profit margin	7%
FY2027	Return on equity (ROE)	9%

Management Strategies

Based on the four management strategies, we will work on measures to resolve issues and realize our Long-term Vision as a step towards Stage 2 (FY2028-FY2031).

Customer Strategy	Product Strategy	Monozukuri Strategy	Management Foundation Strategy
- Marketing for new market development with plastic - Strengthen the sales function of the entire group	- New value creation by plastic (automotive/new fields) - Providing new value as a system creator	- Realize a quality management system for next generation products - Achieving highly efficient manufacturing throughout the entire value chain	- Human resource development - Health and productivity management - Governance - Community contribution - DX - Strengthen consolidated group management - Strengthen financial functions - Expansion into new markets and businesses

At a Glance

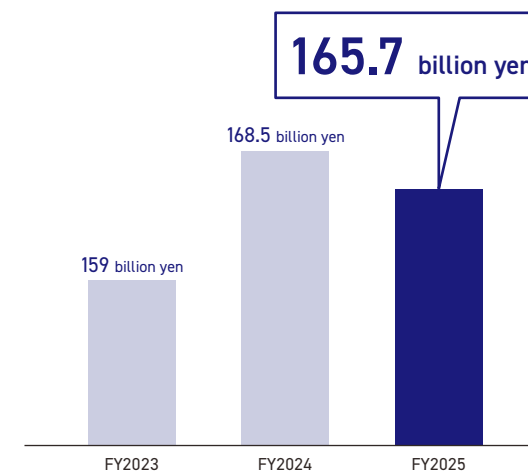
DNC Group at a Glance

Businesses

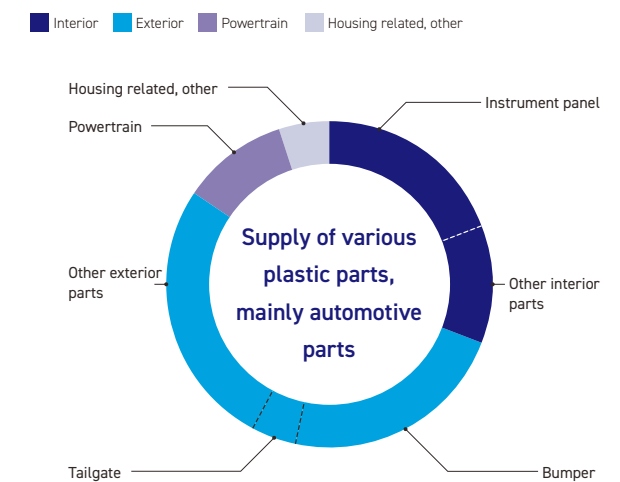
The DNC Group's main business is the manufacture of a variety of plastic products, mainly automotive parts, and the Group also engages in design and development.



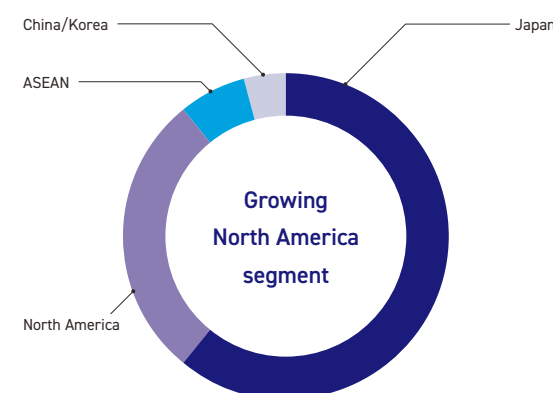
Net Sales (FY2025)



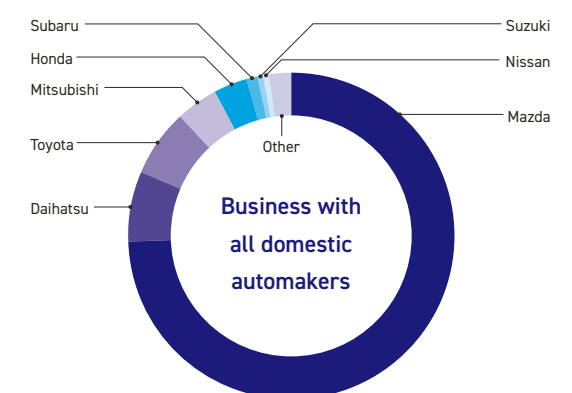
Sales by Product (FY2025)



Sales Breakdown by Segment (FY2025)



Sales Breakdown by Customer (FY2025)



Five Strengths of DaikyoNishikawa

We propose unique solutions not available from our competitors in research and development, product development, and production technology.

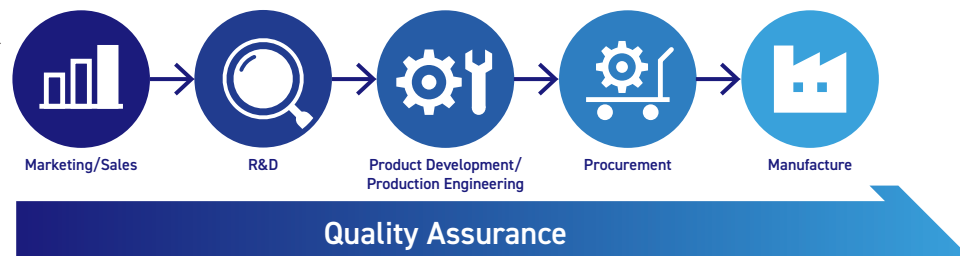
01 Comprehensive Plastic Products Manufacturer

- As experts in plastics, we create optimal material formulas in-house based on the knowledge we have accumulated over the years.
- We are a partner that engages in co-creation from the earliest stages of development and delivers value-added proposals.



02 Fully Integrated In-House Operations

- By integrating all key functions—from marketing and sales to material development, design, manufacturing, and quality assurance—within a single organization, we offer the flexibility to meet short lead times and accommodate high-mix, low-volume production needs.
- We provide an exceptional balance of cost efficiency and quality.



03 Contributing to a Sustainable Society

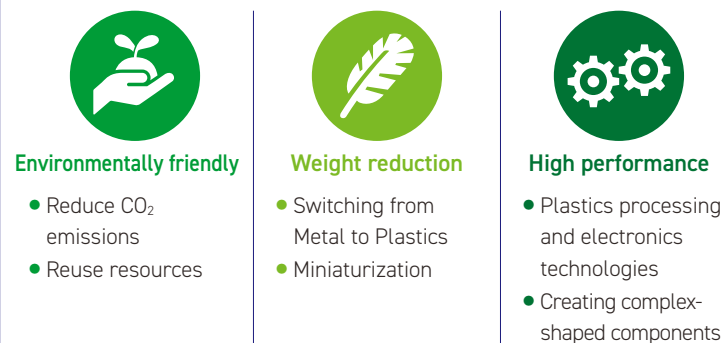
Our past Switching from Metal to Plastics

We contribute to lighter vehicles by replacing conventionally metal components with plastic ones.

Our future Creating new value with plastics

Product development and technological innovation aimed at achieving a plastic recycling cycle.

Product Value Expected by Society and Customers



04 Various Engineering Methods

- We possess a wide range of molding and processing technologies to meet diverse needs, providing all kinds of plastic products, from automotive parts to housing components.
- We hold numerous patents.

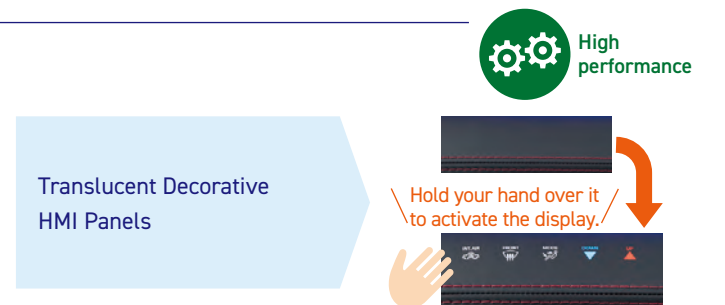


05 Product Development Capabilities That Meet Diverse Needs

Translucent Decorative HMI Panels

- Plastics processing and electronics technologies
- Light transmitted from behind the surface panel displays information only when needed.
- World's first* technology that combines design aesthetics and visibility * Source: DaikyoNishikawa research

† HMI: human machine interface
A system for people to operate machines or check their status



High-Voltage Busbar

- Accommodates high voltage and complex shapes, achieving space savings

† Busbar: A wiring component used to safely and efficiently transmit electric current



Cooling Pipes

- A uniform thickness achieved even with complex and long shapes
- Fully automated processes for the best quality and cost
- Achieving Zero Waste

† Cooling water pipe: A component that circulates water to cool motors and other parts



Products

Exploit the properties of plastics to make them highly functional and high value-added.

Our business pillars are the manufacture of automotive plastic parts and housing-related parts. Plastics are lightweight and have a high degree of adaptability in processing. We take advantage of these features, further enhance their functionality, and deliver higher value-added products, while giving due consideration to safety and the environment.

Automotive plastic parts

We respond flexibly to market demand such as high-mix low-volume production, as well as to demand for quality concerning safety, which is the most important factor.

Exterior parts

View more on our exterior parts here.



Bumper

Grille Shutters

Fender Flares

Rear Spoiler

Tailgate

Fuel Filler

Charging Port Lid

Powertrain parts

Engine Cover

Intake Manifold

Oil Strainer

Battery Cover

High-Voltage Busbar

Cooling Pipes

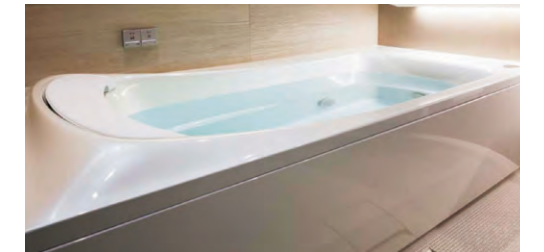
View more on our powertrain parts here.



Housing-related plastic parts

We have a wealth of expertise and knowledge gained through the manufacture of automotive parts and have applied this to the manufacture of housing-related parts.

View more on our housing-related plastic parts here.



Bath unit parts

Image courtesy of TOTO Ltd.

Interior parts

Liftgate Trim

Door Trim

Instrument Panel

Translucent Decorative HMI Panels

† Responsive Hidden Switches Featured in the New LEXUS ES.
(Developed in collaboration with Tokai Rika Co., Ltd.; DNC was responsible for the light-transmitting panel.)

Indicator Panel

View more on our interior parts here.



Sustainability

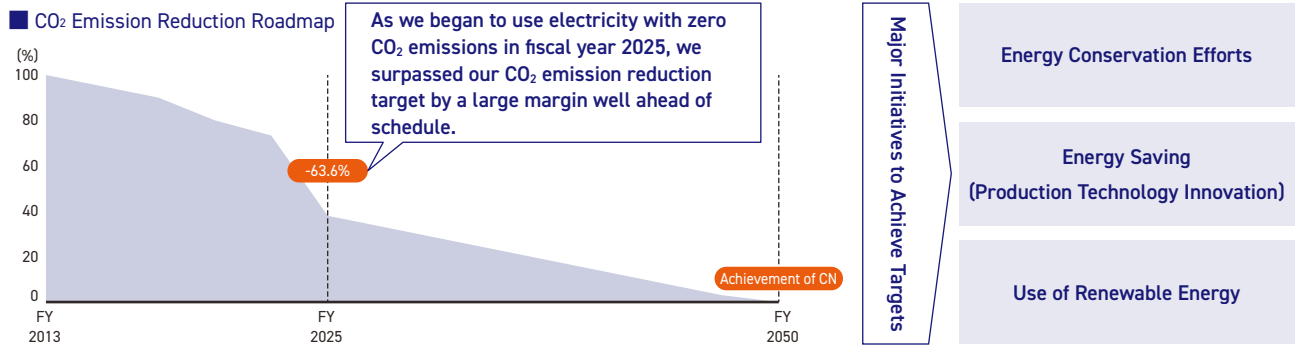
View more on our Sustainability here.



KPIs related to sustainability (FY2027)

Carbon-neutral	Diversity & Inclusion
Scope1+2 CO ₂ emission reductions 45% less (compared to FY2013)	Women in managerial positions 13 persons (FY2025: 12 persons)
	Women in supervisory positions 42 persons (FY2025: 33 persons)
	Percentage of male employees taking childcare leave 90% (FY2025: 72.9%)

Towards achieving carbon neutrality



Examples of introduction of renewable energy

- Introduction of solar power generation equipment**
The Headquarters and Honsha Plant have installed solar power generation equipment. We are also working to introduce it to domestic plants and affiliates.
- Introduction of zero-CO₂-emissions electricity**
At our plants in Hiroshima and Yamaguchi Prefectures, we have introduced zero-CO₂-emissions electricity.

Facility	Power generation capacity	Annual power generation	Commencement of operation	Annual CO ₂ reduction impact
Honsha Plant	1.38 MW	1,938 MWh *20-year average	February 2024	1,070 t
Headquarters	0.31 MW	317 MWh *20-year average	June 2024	175 t



Examples of eco-friendly research and development

Development of plant-derived materials such as cellulose nanofiber

Exterior paint using CNF*

- Approximately 30% reduction in CO₂ emissions compared to conventional products
- Weight reduced by approximately 17% compared to existing products
- Improve recyclability

*CNF... Cellulose Nanofiber

Further weight reduction through advances in micro-foam technology

Exterior coating products using fine foaming technology

- Approximately 35% reduction in CO₂ emissions compared to current products
- Weight reduced by approximately 40% compared to existing products

*Image

Promoting diversity

Five pillars in promoting diversity	Sharing the company's philosophy	Realizing diverse work styles	Building a system to utilize diverse human resources	Ensuring psychological safety	Eliminating unconscious bias
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DNC Network

Affiliates

Domestic consolidated subsidiaries

- DEC Co., Ltd.
- Sanshinko Corporation
- AFT Corporation
- DNCservice Co., Ltd.

DaikyoNishikawa USA Inc. (Alabama, U.S.A.)

DaikyoNishikawa Korea Co., Ltd. (Gyeonggi-do, Korea)

DaikyoNishikawa Auto Parts (Changshu) Co., Ltd. (Changshu, China)

DaikyoNishikawa Auto Parts (Nanjing) Co., Ltd. (Nanjing, China)

DaikyoNishikawa (Thailand) Co., Ltd. (Rayong, Thailand)

DaikyoNishikawa Auto Parts (Shanghai) Co., Ltd. (Shanghai, China)

Ru Yang Industry Co., Ltd. (Tainan, Taiwan)

DaikyoNishikawa (Thailand) Co., Ltd. Samut Prakarn Factory (Samut Prakan, Thailand)

PT. DaikyoNishikawa Tenma Indonesia (Karawang, Indonesia)

DaikyoNishikawa Mexicana, S.A. de C.V. (Guanajuato, Mexico)

Domestic offices and plants

- Headquarters/Honsha Plant**
5-1 Jike-sangyodanchi, Higashihiroshima-shi, Hiroshima
- Hachihonmatsu Plant**
175-1 Hara, Hachihonmatsu-cho, Higashihiroshima-shi, Hiroshima
- Kabe Plant**
2-25-31 Kabe-minami, Asakita-ku, Hiroshima-shi, Hiroshima
- Miiri Plant**
1-13-38 Miiri-minami, Asakita-ku, Hiroshima-shi, Hiroshima
- Daiwa Plant**
505 Kamigusai, Daiwa-cho, Mihara-shi, Hiroshima
- Nakanoseki Plant 1**
534-7 Hamakata, Hofu-shi, Yamaguchi
- Nakanoseki Plant 2**
534-28 Hamakata, Hofu-shi, Yamaguchi
- Nishinoura Plant**
888-1 Nishinoura, Hofu-shi, Yamaguchi (in Mazda Motor Corporation)
- Tsuruhama Plant**
287-14 Hamakata, Hofu-shi, Yamaguchi
- Mie Plant**
18 Koyo-cho, Matsusaka-shi, Mie
- Oita Plant**
20-4 Tajirizaki, Nakatsu-shi, Oita
- Tochigi Plant**
130-3 Hagadai, Haga-machi, Haga-gun, Tochigi
- East Japan Sales Office**
3-20-16 Motoimaizumi, Utsunomiya-shi, Tochigi

View more on our offices and plants here.

View more on our affiliates here.

Corporate Information

Trade name	DaikyoNishikawa Corporation	Listed exchange	Tokyo Stock Exchange, Prime Market
Founded	April 1, 2007	Securities code	4246
Representative	Ikuko Sugiyama, Representative Director and President	Fiscal year	From April 1 to March 31
Headquarters location	5-1 Jike-sangyodanchi, Higashihiroshima-shi, Hiroshima 739-0049, Japan Phone: 082-493-5600 Fax: 082-493-5601	Line of business	1. Manufacture, design, and development of automotive parts 2. Manufacture, design, and development of synthetic plastic products 3. Ownership, leasing, and management of movable and immovable property 4. Collecting, transporting, and treating industrial waste 5. Non-life insurance agency business and business related to life insurance solicitation 6. Any services incidental to the preceding items
Capital	¥5,426,653,900	Number of employees	5,712 (consolidated) [As of March 31, 2026]
URL	https://www.daikyonishikawa.co.jp/en/		

View more on our company profile here.

View more on our executives here.